



Edwards

March 26, 2019

Mr. Wilfred Marshall
Economic Development Representative
U.S. Department of Commerce
Economic Development Administration
5777 West Century Blvd., Suite 1675
Los Angeles, CA 90045

Dear Mr. Marshall:

The purpose of this letter is to express my support for the new wet lab incubator, known as University Lab Partners, currently being developed at UCI Research Park.

Our firm has been working in medical technology and lifesciences in Orange County for more than 60 years. We understand how important it is for young lifescience companies to have access to proper lab facilities to perform critical early-stage research and development. However, it can be challenging, expensive and time-consuming for these new companies to have facilities of their own. University Lab Partners will help strengthen the OC lifesciences ecosystem in a currently unmet area of available lab space.

Additionally, this facility would provide training in specialized lab skills that are important for employees working at companies such as Edwards Lifesciences. As Edwards continues to grow in Orange County, where we have added hundreds of new employees in the last several years, we rely on these types of institutions to help prepare the local talent for new career opportunities with companies such as ours.

We believe University Lab Partners is addressing a serious need in the Orange County lifesciences ecosystem, and we support its mission. Please feel free to reach out if you have any questions or would like to discuss this further.

Regards,

Mike Mussallem
Chairman and CEO

Edwards Lifesciences

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